

# Market Definition and Competition Policy Enforcement in the Pharmaceutical Industry<sup>1</sup>

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## Abstract

*Market definition, the first step in competition proceedings, establishes the perimeter of the competitive analysis. In this paper, we focus on market definition in the pharmaceutical industry, where the introduction of generics in different markets provide a sequence of quasi natural experiments involving a significant competitive shock for the molecule experiencing Loss of Exclusivity. We show that generic entry alters competitive constraints and generates market-wide effects. Paradoxically, entry may soften competitive pressure for some originators. We obtain these results by econometrically estimating time-varying price elasticities. We then apply the logic of the Hypothetical Monopolist Test to delineate antitrust markets under different market structures. Our results provide strong empirical support to the approach consisting in defining relevant markets contingent on the theory of harm. We discuss the relevance of these findings in the context of ongoing cases.*

**JEL Classification:** D22, I11, L13

**Keywords:** market definition, pharmaceutical industry, competition policy, antitrust

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*Market definition and market power should be evaluated in the context of the alleged anticompetitive conduct and effect, not as a flawed filter carried out in a vacuum divorced from these factors. (Salop 2000, p .191)*

## 1. Introduction

On both sides of the Atlantic, competition policy enforcement is being re-assessed, with some commentators expressing the view that the changes will have to be profound. While Big-Tech makes the headlines, the pharmaceutical industry has also been under scrutiny, raising questions as regarding the appropriateness of the instruments and methods at the disposal of enforcers. Maintaining competition in the pharmaceutical industry has long been a challenge for regulators and competition authorities. The entry of an increasing number of generics should have “naturally” led to more competition and shrunk profit margins. Generic penetration is indeed high: the *volume* market shares of generics progressed substantially, to reach 85% of drug prescriptions in 2016 (Bosworth et al., 2018). However, in terms of value, their 2018 market share only stood at 26% in the U.K., 21% in Germany, and remains below 20% in countries such as France, Belgium, and Switzerland ([Statista, 2020](#)).

The assessment of any potentially anti-competitive behavior first requires to define “a” relevant market, that is to identify economically significant competitive constraints on a specific firm (or set of firms). Firms’ exercise of market power is constrained by demand and supply side substitution, and potential entry. Taking a competitive situation as a starting point, market definition involves identifying which of these constraints ought to be neutered (e.g., through exclusion or a merger) such that the firm (or set of firms) could exercise significant market power.

In this paper, we show that traditional (often implicit) assumptions about the shape of the relevant market must, in some instances, be thoroughly re-assessed. In particular, we find that the entry of a generic modifies market boundaries, rendering analyses based on pre-entry data of little relevance to anticipate ex-post market power. For instance, we find that the market for generics of a given originator drug turns out to be, on average, a relevant market on its own. That is, a hypothetical monopolist with control all generic versions of a single molecule (but not even encompassing the originator) would be able, on average, to implement a Small but Significant Non-transitory Increase in Price (SSNIP) of at least 5%-10%, despite

the presence of substitutes. Concomitantly, we observe a (post entry) *drop* in the elasticity of substitution between the drugs that were competing with each other prior to the entry of a generic. In other words, generic entry produces a *softening of inter-molecular competition*.

Our analysis is in part inspired by a number of recent competition enforcement decisions involving unilateral behaviour by pharmaceutical firms where market definition was pivotal. While market definition is often a fairly routine exercise, it turned out to be particularly complex (and controversial) in the Servier<sup>5</sup> and GSK/Paroxetine<sup>6</sup> cases that we review in Section 4. Indeed, in Servier,<sup>7</sup> the EU's General Court concluded that the EU Commission had "made a series of errors in defining the relevant market".<sup>8</sup> At the time of writing, the appeal to the European Court of Justice brought by the Commission is pending resolution. In addition, the evidence and arguments put forward by the various parties involved in this case raised interesting issues of substance.

To identify relevant antitrust markets in the pharmaceutical industry, we implement a Hypothetical Monopoly Test (HMT). While this approach rests on solid conceptual foundations, operationalizing the HMT is challenging.<sup>9</sup> In practice, competition authorities have had to approximate the HMT by exploiting historical data (customers' reactions to a significant price change), estimates of diversion ratios (e.g., inferred from customer surveys) or simulations — to name a few. In some rare instances, econometric estimation of demand elasticities was relied upon.<sup>10</sup>

Markets for prescription drugs are well suited to operationalize the HMT, rather than approximate it. First, extremely rich product level data are available. The dataset at our disposal comprises individual prices, quantities and promotional efforts for 125 molecules sold in the US during forty quarters.

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<sup>5</sup> European Commission Decision, CASE AT.39612 - Perindopril (Servier), July 9 2014. Siotis was working at the European Commission at the time of the investigation into the Servier case as a member of the Chief Economist team. The views expressed in this paper are strictly his own and rely solely on the published decision and judgment.

<sup>6</sup> Competition and Markets Authority, Case CE-9531/11, February 12 2016.

<sup>7</sup> General Court of the European Union, Ruling Case T-691/14, Servier/Commission, December 12 2018.

<sup>8</sup> General Court of the European Union, Press Release # 194/18, Luxembourg, 12 December 2018.

<sup>9</sup> <https://www.justice.gov/atr/operationalizing-hypothetical-monopolist-test>

<sup>10</sup> In practice, demand side substitution has been the main focus of competition authorities in the determination of antitrust market boundaries. For (rare) examples of the use of econometric techniques to delineate antitrust markets, see Ivaldi and Lorincz (2011) and Elizalde (2013).

Second, markets are exposed to frequent competitive shocks in the form of generic entry that can be precisely identified and timed. These *Loss of Exclusivity* (LoE) events occur frequently and their timing is essentially exogenous to initial market conditions: most often, the trigger is the expiration of patents that were filed several years before. In our sample, 64 molecules in 31 different candidate markets lost exclusivity during the period of analysis.

Our empirical framework is in the spirit of Baker and Bresnahan (1985) and Scheffman and Spiller (1987) who estimate the elasticity of residual demand curves. Their contribution was, at least in part, also motivated by delineating antitrust markets for enforcement purposes. We exploit LoE episodes as a competition shock that can be used to measure the level and changes in competitive pressure faced by originators still benefitting from exclusivity. A defining feature of our procedure is to identify the set of drugs that exercises a competitive pressure on each other. More precisely, we estimate cross-price elasticities in the same therapeutic market, distinguishing between generic and branded competitors. We further narrow the analysis by carrying a similar exercise at the drug level. From an enforcement perspective, it is the combined effect of these other firms that is of interest.<sup>11</sup>

Our results indicate that, on average, inter-molecular competition is vibrant prior to LoE, pointing to broad antitrust markets encompassing various drugs. We also find that LoE generates market-wide shockwaves that reshape the nature and strength of competitive constraints. On average, the entry of generic competitors for one drug shrinks the initial antitrust market: the genericized drug “drops out” in the sense of no longer constraining the pricing power of the drugs still enjoying exclusivity. That is, the intensification of *intramolecular* rivalry resulting from LoE softens *intermolecular* competition.<sup>12</sup> This occurs because a previously significant competitive constraint fades into economic insignificance.

Next, we identify competitive constraints from the standpoint of generic producers. Unsurprisingly, we find that own- and cross-price elasticities among generics are high, meaning they have essentially no market power and face very strong competition from other

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<sup>11</sup> As noted by Baker and Bresnahan (1985), p. 427, in the context of the beer industry: “*It is not particularly important to determine whether it is competition from Miller or competition from Stroh (or from Heileman, or . . .) which puts the most effective brake on Anheuser-Busch's pricing. Only the total effect of these other firms and the particular effect of competition from Pabst are of interest*”

<sup>12</sup> *Intramolecular* rivalry encompasses both competition between the originator drugs and its generic versions as well competition between generic versions of the same molecule. *Intermolecular* rivalry refers to competition between drugs used to treat a given therapeutic condition.

generic producers of the same molecule. Applying a HMT post LoE points to narrow markets, limited to a single molecule and only encompassing generic suppliers.

Taken together (and for a given set of products) our empirical findings point to the existence of multiple candidate markets that are relevant for enforcement purposes.<sup>13</sup> It serves to highlight that there is no “ideal” or “unique” definition of the antitrust market: the delineation of the relevant market cannot be dissociated from the nature of the competitive concern, i.e. the theory of harm.

The consubstantial nature of market definition with the theory of harm can be illustrated with simple examples inspired by Section 3’s results. Imagine a market composed of three originator drugs, *A*, *B* and *C*, with *C* the market leader (70% market share), while *A* and *B* each command a 15% share. These drugs initially benefit from exclusivity that significantly constrain each other, *i.e.* a Hypothetical Monopolist controlling all three would be in a position to profitably and durably increase prices by 5-10% (or more). Thus, if the concern is coordinated behaviour, the candidate market should comprise of *A*, *B* and *C*.

In the context of generic foreclosure, the exercise consists in evaluating competitive constraints faced by the infringing firm in the factual and counterfactual (i.e., absent the behavior that is a source of concern). In the case, for instance, of generics foreclosure by *B*, the relevant competitive constraint is the one that would be exercised by the generic version of *B*, and the relevant antitrust may well be molecular, even though that market has not yet emerged. The reason is that, once generic entry occurs, a HMT limited to molecule *B* may indicate that a significant price increase would be profitable.

With respect to mergers, our analysis indicates that, for a given theory of harm, market delineation may change in the event of generic entry. This is because vigorous intermolecular competition may vanish quickly if the drugs competing with those of the merged entity experience LoE. A merger between *A* and *B* may be cleared under the assumption that the merged entity would face significant constraints from *C*. Our analysis indicates that if *C* is close to expiry, and if there are no product launches in the near future, the merger between *A* and *B* would create an entity that may rapidly enjoy very significant power, as identified by a HMT. The reason underpinning *C*’s competitive constraint fading into irrelevance is the dramatic

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<sup>13</sup> “Candidate markets” encompass the narrowest combination (group of) products and geographic areas that fulfill the HMT.

drop in promotional spending that follows LoE (Lakdawalla and Philipson, 2012, Castanheira *et al.*, 2019).<sup>14</sup> The situation just described would represent an instance of Type II error (an anticompetitive merger being waived through).

The suggestion that the relevant market should be made contingent on the infringement (actual or potential) has been discussed for some time (Salop 2000, Rey *et al.* 2004, and Glasner and Sullivan 2020 for an in-depth exposition and analysis), but enforcers and courts have so far been reluctant to endorse the approach, at least in the European Union.

The remainder of the paper is organized as follows. Section 2 describes the dynamics of competition in the pharmaceutical industry before and after patent expiration. In Section 3 we describe the data, implement our empirical analysis and propose a direct implementation of the Hypothetical Monopoly Test. Section 4 discusses potential implications of our results for some ongoing cases. Section 5 concludes.

## 2. Competitive Dynamics in the Pharmaceutical Industry

The Anatomical Therapeutic Chemical (ATC) classification regroups drugs at different levels of aggregation, numbered 1-5. The ATC3 level encompasses the set of potential treatments for a given medical condition. Thus, it contains potential substitute products for a given “customer,” here a patient-doctor-pair, to address a medical condition. The EU Commission routinely takes the ATC3 level as the starting point to define the relevant antitrust market (Greenaway *et al.* 2009).

The definition of a “relevant market” can be complex when firms compete through price and non-price instruments (Sovinsky Goeree, 2008), and/or when other forms of public intervention dampen the role of price as a competitive tool. The combination of high R&D, high promotion intensity,<sup>15</sup> regulation, and information asymmetries generate particularly

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<sup>14</sup> The drop in promotion is an equilibrium effect, whereas the HMT logic involves assessing unilateral behavior by one (or more, in the case of a merger) firm(s), assuming that other firms' behavior remains constant. The argument can be reformulated in terms of a change in the factual: in the event of generic entry, firm *A*'s and *B*'s ability to increase price will be evaluated in an environment in which the price of molecule *C* is lower, but also where *C*'s promotion expenditures are insignificant. As a result, demand substitution towards *C* faced by *A* and *B* will be significantly lower.

<sup>15</sup> According to figures in Donohue *et al.* (2007, p. 497), originator firms spent, on average, 18% of their revenues on promotion in various forms: detailing, distribution of free samples, and adverts in specialized journals. “Detailing” consists of individual visits by sales agents to provide information to practitioners. In the US, this is complemented by Direct-to-Consumer Advertising since 1997. The amounts spent on promotion are slightly above R&D expenditure, indicating the strategic role it plays in market competition. Gagnon and Lexchin (2008)

complex competition dynamics. In that context, two standard indicators of market power, market shares and competitors' price reactions, carry less informative content.<sup>16</sup>

## Market shares

Based on the textbook industrial organization literature, market shares are often used as a proxy for market power (Motta 2004). However, the mapping of concentration onto consumer welfare is far from clear in the presence of product differentiation (e.g. quality differences) and non-price competition (e.g. promotion). For instance, in a model inspired by the workings of the pharmaceutical industry, Lipatov, Neven and Siotis (2020) show that consumer welfare may be higher in concentrated markets. They also show that, somewhat surprisingly, the benefits of entry may be higher in less concentrated markets. These findings suggest that the informative content of market shares (even derived from properly defined markets) to infer potential harm (or absence thereof) is limited in the context of the pharmaceutical industry.

In the scenarios described below, we propose to quantify market power directly. We compare competitive prices, quantities and profits in the factual and counter-factual scenarios.<sup>17</sup> Under such circumstances, large rents are direct evidence of dominance (Browdie *et al.*, 2018). When market power can be directly quantified, market shares calculation may be less relevant.

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report even higher estimates for the US, suggesting that promotional effort may be significantly above R&D expenditure. Lowe (2013) provides additional evidence to the same effect. The accounting category where advertising, promotion, and marketing end up is called "SG&A" (Sales, General and Administrative). This is a broader group as it also includes executive salaries. Lowe (2013) reports "that Merck's [SG&A] are at 27% of revenues [R&D: 17.3%], Pfizer is at 33% [R&D: 14.2%], AstraZeneca is just over 31% [R&D: 15.1%], Bristol-Myers Squibb is at 28% [R&D: 22%], and Novartis is at 34% [R&D: 22% according to their 2013 financial report]". For comparison, SG&A represents 21.5% of IBM's sales, 20% of 3M's and 6.5% of Apple's.

<sup>16</sup> In the presence of non-price competition, price (and movement thereof), is not a sufficient statistic to either assess competitive intensity or consumer welfare. In pharma, non-price competition takes the form of promotional effort. A vast literature, spanning economics, management, psychology (and more) attempts to disentangle the informative (welfare enhancing) vs persuasive (market power enhancing) content of promotional effort. As observed by Sutton (1991), the underlying reason as to why advertising/promotion affects consumer choices is a question at the interface between economics and psychology. Sutton (1991), while formulating advertising as affecting utility, remains reluctant to draw welfare implications from his models. The underlying concern is that advertising involves some spurious differentiation that has no "real value" to consumers. In the context of our exercise, these considerations are of limited relevance. The reason is that the analysis built around generic entry, i.e. when a long span of time has elapsed since product launch. By then, decision makers (physicians) are likely to be fully informed about the drug, and hence the informative content of promotional effort is likely to be nil (or negligible) as compared to the persuasive component.

<sup>17</sup> For instance, even if foreclosure is successful, generic entry eventually occurs in all blockbuster markets. Hence, once that happens, it is possibly to infer the level of rents enjoyed by the originator pre-LoE.

## Competitors' and consumers' reactions to price fluctuations

Patents offer about 20 years of intellectual property rights (IPR) to the firm that developed a new drug. The loss of exclusivity (LoE) that marks the end of that period triggers a unique competitive shock: generics, which are near perfect substitutes, can legally compete with the originator. These generics, often sold at less than half the price of the original branded product, quickly erode the originator's market share (Grabowski *et al.* 2014, Scott Morton and Kyle 2012, Reiffen and Ward 2015). This is not surprising, as generics are bioequivalent products that have been explicitly recognized as such by health authorities.<sup>18,19</sup>

A perplexing feature surrounding generic entry is that the price of the other on-patent molecules in the same ATC3 category is barely affected (Jena *et al.* 2009, Lakdawalla 2018), and their volume market share can even increase (Castanheira *et al.* 2019, Grabowski *et al.* 2014, Regan 2008, Lakdawalla and Philipson 2012). The lack of price reaction has sometimes led competition authorities (and scholars) to conclude markets are molecular. However, drawing such conclusions is highly contentious: prior to generic entry, the drug may have been actively competing against other originators, pointing to a broader antitrust market, where inter-molecular competition was rife.

Hence, for a given set of drugs, evidence pertaining to different points in time may point to narrow (molecular) markets or to a broad (multi-molecule) market, potentially leading to controversy (see Section 4 for concrete cases). In the next section, we show that these alternative market definitions need not be mutually exclusive. We also show that the "correct" market definition cannot be dissociated from the theory of harm.

### 3. Empirical Analysis: implementing the Hypothetical Monopoly Test

The empirical exercise proceeds in two stages. First, we define and estimate a specification to simultaneously investigate inter-molecular competition before and after patent expiration. Second, we identify competitive conditions for generic producers by separately identifying competitive constraints exercised by drugs depending on their status: originators still

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<sup>18</sup> Among generics, differences are residual (different excipient, packaging, or color); hence, we conjecture that intra-molecule competition should converge to the Bertrand outcome in the absence of capacity constraints (we test this hypothesis in Section 4.2).

<sup>19</sup> However, instead of observing the originating firm decreasing its price, it is not uncommon to observe the opposite (for empirical evidence, see Regan (2008) for the U.S., and Vandaros and Kanavos (2013) for the EU). Scherer (1993) coined this phenomenon the *generic entry paradox*.



benefitting from exclusivity, generic versions of the same drug, and other molecules that experienced generic entry in the past. The observed variation in market structure allows us to directly implement the HMT.

### 3.1. Intermolecular competition: Data

Our dataset covers quarterly dollar revenues and physical quantities for hundreds of branded and generic prescription drugs sold in the U.S. in many therapeutic areas over the 40-quarter period 1994q1 to 2003q4. These have been obtained from the proprietary database IMS-MIDAS published by IMS-Health, one of the most important medical information providers (now known as IQVIA), and includes sales in both pharmacies and hospital.

All the drugs in IMS-Health are classified according to the Anatomical Therapeutic Chemical (ATC) classification system. In IMS data, generics have the name of the active ingredient.<sup>20</sup> We thus compiled an initial list of ATC3 markets with at least one generic by selecting the markets where there are two or more different products for the same molecule, and some of the drug names are the same as the molecule (*e.g. Fluoxetine* is the active ingredient of *Prozac*), as well as the name of its generic competitors.

We double-checked and completed this list with information about Loss of Exclusivity (LoE) from the Food and Drug Administration.<sup>21</sup> We then purchased drug-level information on promotion expenditure for the most important ATC3 markets in terms of sales and promotional effort. The final sample includes the most important therapeutic markets by sales, such as proton pump inhibitors (used to suppress gastro acid), selective serotonin reuptake inhibitor (used to treat depression), statins (used to lower cholesterol) and all classes of anti-hypertensive drugs.

For each of the drugs belonging to the selected markets, we computed deflated revenues ( $R$ ) by dividing nominal value of sales by the producer price index for the pharmaceutical industry published by the Bureau of Labor Statistics. Quantities ( $Q$ ) are reported in standard units that represent the number of dose units sold for each product; this corresponds to one capsule or tablet of the smallest dosage or five milliliters of a liquid (*i.e.* one teaspoon). Standard units

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<sup>20</sup> An exception to this classification is represented by branded generics, i.e. generic drugs that have been given a proprietary market name. We treat these drugs as “plain vanilla” generics.

<sup>21</sup> Appendix 1 lists the name of the originator drug and the associated active ingredients as well as the date of generic entry.

allow comparison across different drug forms and dosages, as all different packages are subsumed into the same unit of observation. We then compute the average price of a molecule ( $P$ ) by dividing  $R$  –*i.e.* the revenues for all the different packages– by total quantity  $Q$  as well as the average price of competing molecules in the same market.<sup>22</sup>

Promotional data include three main components: visits to office-based practitioners and hospital specialists; free samples dispensed to physicians (with their cost being estimated at the sales price of the drug); and advertising in professional journals. IMS Health data on detailing are constructed using a representative panel of physicians who track their contacts with sales representatives. The amount spent on free samples is based on a panel of approximately 1200 office staff members in medical practices, while expenditures on advertising in professional journals are computed by tracking ads placed in approximately 400 medical journals and then adding the publisher's charge for those ads.

The promotion level used in the reported demand specifications is computed by applying the perpetual inventory method, commonly used for physical capital, as follows:

$$A_{it} = (1-\rho) A_{it-1} + I_{it}$$

where  $I_{it}$  is the quarterly expenditure on promotion for drug  $i$  retrieved from IMS, and  $\rho$  is the quarterly depreciation rate, assumed to be 0.1 – *i.e.* about 35% per year.<sup>23</sup>

The final sample for which we can compute all the variables above includes 31 different ATC3 markets, covering 125 molecules, of which 64 experience generic entry during our time window. Table 1 reports descriptive statistics for these variables. Note that “Promotion of Competing Molecules” refers to the sum of promotion spending by all other the drugs in the same ATC3 market, each computed according to the equation above. At the same time, the “Price of Competing Molecules in ATC3” refers to the average price of all the other molecules in the market, generics included. It is computed as the ratio between total revenues and total quantities in the ATC3 market, after subtracting the revenues and quantities of drug  $i$ .

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<sup>22</sup> This produces a price per standard unit. Note that our empirical specifications control for unobserved differences, such as quality and Defined Daily Dose (DDD), across molecules.

<sup>23</sup> This depreciation rate is one of the most commonly used in the literature (see Rizzo (1999) among others). Our results are robust to reasonable variation around this value.

**Table 1: Descriptive Statistics**

	Obs	Mean	S.D.	Min	Max
Market shares of molecule <i>i</i>	3870	0.139	0.183	0.001	0.982
Price of molecule <i>i</i>	3870	19.410	73.571	0.023	618.870
Price of competing molecules	3870	9.074	28.300	0.027	182.599
Price of competing generic molecules	3870	3.500	10.456	0.015	102.456
Price of competing branded molecules	3870	15.959	53.596	0.087	361.810
Promotion of molecule <i>i</i>	3870	97899	208890	1	2021052
Promotion of competing molecules	3870	548659	953257	1	5739914

### 3.2 Intermolecular Competition: Specification and IV Strategy

We estimate the elasticity of a given molecule's volume market share with respect to its own price and promotion effort, as well as the corresponding cross-elasticities for competing drugs.<sup>24</sup> Our dependent variable is the log of a molecule's quantity market share within an ATC3 market. More precisely, prior to LoE, the LHS variable pertains to the quantity market share of the originator drug. Post LoE, we use the quantity market share of the originator plus its generic version. The case of the well-known antidepressant drug Prozac can serve as an illustration. The active ingredient in Prozac is *fluoxetine*, and this branded drug experienced LoE in the third quarter of 2000. In this example, the dependent variable is the quantity market share of fluoxetine. The latter coincides with the quantity market share of Prozac prior to 2000q3, while it is the combined market share of Prozac and its generic competitors (e.g., Teva fluoxetine, Barr fluoxetine etc.) from 2000q3 onwards.

Taking advantage of the fact that our dataset contains many molecules that have experienced LoE, we are in a position to estimate elasticities for a molecule depending on its exclusivity status. By comparing price and promotion elasticities before and after LoE, we can thus evaluate whether patent expiration leads to substantial change in the set of drugs exercising meaningful competitive pressure on a molecule.

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<sup>24</sup> We also estimated a conventional demand equation, with total market size on the right-hand side. All the other coefficients reported in Table 3 barely moved but a few were less precisely estimated. The coefficient on total market size was slightly below one, but not statistically different from 1.

Concretely, we let the quantity market share of a molecule  $i$  at quarter  $t$ ,  $ms_{it}$ , depends on own and competitors' price  $p$  and advertising  $a$  (with all these variables expressed as logarithms):

$$ms_{it} = \beta_1 p_{it} + \beta_2 a_{it} + \beta_3 (1 - E_{it}) p_{-it} + \beta_4 E_{it} p_{-it} + \beta_5 (1 - E_{it}) a_{-it} + \beta_6 E_{it} a_{-it} + \mu_i + \mu_t + \varepsilon_{it}, \quad (1)$$

where sub-index  $-i$  refers to competitors in the market.  $E_{it}$  is an indicator taking value 1 if (the LHS) molecule  $i$  has experienced generic entry at time  $t$ , and zero otherwise.<sup>25</sup> This specification is similar in spirit to the one proposed by Baker and Bresnahan (1985), who recognise that, from an antitrust perspective, it is not necessary to determine whether it is competition from firm  $A$  or  $B$  that puts the most effective brake on  $C$ 's market power: it is the combined effect of these other firms that is of interest.

Equation (1) includes a complete set of molecule/drug ( $\mu_i$ ) and time ( $\mu_t$ ) fixed effects. The fixed effect  $\mu_i$  captures molecule-specific persistent differences in market shares driven by unobserved factors such as the vintage of the drug, the quality of the sales force or the reputation of the pharmaceutical companies marketing those drugs. The fixed effect  $\mu_t$  controls for time-specific shocks that are common to all molecules. Finally, the error term,  $\varepsilon_{it}$ , captures molecule-specific demand shocks as well as measurement errors.

As the variables are expressed in logarithms, the coefficient  $\beta_3$  (respectively  $\beta_5$ ) measures the elasticity with respect to competitors' price (advertising) *before* drug  $i$  loses exclusivity, whereas the coefficient  $\beta_4$  (respectively  $\beta_6$ ) captures the cross-price (advertising) elasticity *after* it loses exclusivity, and hence when generic versions of molecule  $i$  entered the market. If the point estimate of  $\beta_3$  is statistically different from  $\beta_4$  then we can conclude that the constraints exercised by  $i$ 's competitors do change over the molecule's lifecycle. Similarly, the coefficients  $\beta_5$  and  $\beta_6$  allow us to gauge the impact of competitors' promotional effort on a molecule's market shares before and after LoE.

Two clarifications about our empirical framework are in order. First, our reduced-form regression is similar to the standard logit demand model although with additional flexibility in estimating cross-price elasticities. The main difference with respect to a logit model is that

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<sup>25</sup> The average value of  $E$  for the whole sample is 0.21. Its value for the set of drugs experiencing patent expiration is 0.49 (standard deviation 0.50), which indicates that patent expiration happens, on average, in the middle of our sample period.

cross-price elasticities are not assumed to be proportional to market shares and/or to the prices of competing products (see Werden and Froeb 1994 and Nevo, 2000).<sup>26</sup> Second, in the context of this paper, a nested logit with a pre-determined set of nests, would be imposing excessive restrictions: our purpose is precisely to assess whether the nest structure is affected by LoE.

Of course, our approach cannot be used as a substitute for the work of competition authorities, which have to evaluate competitive constraints in the context of each particular case. However, our framework is complementary in demonstrating that, paradoxically, a drug may exercise less competitive pressure on substitutes when its price goes down as a consequence of generic entry.<sup>27</sup>

To delve deeper in the details of inter-molecular competition, in specification (2), we distinguish the price of Branded competitors (superscript  $B$ ),  $p_{-it}^B$  from the price of Generic competitors (superscript  $G$ ),  $p_{-it}^G$ . The former includes both branded drugs that are patent protected as well as originator drugs that have lost exclusivity:

$$ms_{it} = \beta_1 p_{it} + \beta_2 a_{it} + \beta_3 (1 - E_{it}) p_{-it}^B + \beta_4 E_{it} p_{-it}^B + \beta_3 (1 - E_{it}) p_{-it}^G + \beta_4 E_{it} p_{-it}^G + \beta_5 (1 - E_{it}) a_{-it} + \beta_6 E_{it} a_{-it} + \mu_i + \mu_t + \varepsilon_{it}. \quad (2)$$

To re-iterate, as long as a drug is patent protected, the dependent variable –the molecule’s market share in the ATC3– is that of the branded (and patent protected) drug. After the molecule experienced LoE, the dependent variable is the molecule’s quantity market share within the ATC3, which is now made up of the original brand as well as any generic version.

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<sup>26</sup> A logit model would imply the following regression:

$$\log\left(\frac{q_{it}}{msize_t}\right) - \log\left(\frac{q_{0t}}{msize_t}\right) = \beta_1 p_{it} + \beta_2 a_{it} + \beta_5 (1 - E_{it}) a_{-it} + \beta_6 E_{it} a_{-it} + \mu_i + \mu_t + \varepsilon_{it},$$

where  $q_{0t}$  is the quantity of the outside good. As  $\log\left(\frac{q_{it}}{msize_t}\right) - \log\left(\frac{q_{0t}}{msize_t}\right) = \log(q_{it}) - \log(msize_t - \sum_j q_{jt})$  and, in our specification,  $ms_{it} = \log\left(\frac{q_{it}}{\sum_j q_{jt}}\right) = \log(q_{it}) - \log(\sum_j q_{jt})$ , time fixed effect  $\mu_t$  would absorb the difference between  $\log(msize_t - \sum_j q_{jt})$ , of the logit model, and  $\log(\sum_j q_{jt})$ , in our model. The price of competitors  $p_{-it}$  would not be needed in the logit model to recover cross price elasticities.

<sup>27</sup> Given that prices and advertising are treated as endogenous variables (see discussion below about endogeneity and identification), estimating a specification with the interactions  $E_{it}$  and  $(1 - E_{it})$  on own price and promotion ( $p_{it}$  and  $a_{it}$ ) does not allow for proper identification. Indeed, doubling the number of endogenous variables results in extremely large standard errors on some coefficients without providing additional insights. Hence, we estimate the more parsimonious specification presented in (1).

Hence, we are able to identify a molecule's competitors throughout its lifecycle, as it moves from being a patent protected drug to a molecule experiencing generic entry.

In (2), we can test whether the competitive constraints exerted by branded and generic competitors are statistically different by comparing the point estimates of  $\beta_3^B$  and  $\beta_3^G$ . By the same token, by comparing  $\beta_3^B$  (respectively  $\beta_3^G$ ) to  $\beta_4^B$  (respectively  $\beta_4^G$ ), we can assess whether competitive constraints exercised on molecule  $i$  change before and after  $i$ 's LoE.

Own price and promotion are likely affected by two types of problems. The first is endogeneity, *e.g.* due to feedback from market share shocks to subsequent price and promotional effort (reverse causality). The second is measurement error of both price and promotion, stemming from the difficulty to observe and quantify monetarily the effort of sales representatives when they visit physicians. Both would result in correlation between our regressors and the error term. To address these issues, we implement an IV strategy based on two sets of instruments that should be highly correlated with supply-side changes in promotion and prices, but not with the error term in equations (1) and (2).

Following the methodology proposed by Chaudhuri *et al.* (2006), our first set of instruments consists in the number of packages, linear and squared. The rationale for using this instrument is that the introduction of a new package is generally accompanied by increased promotional activities. Recall that our measure of promotional effort includes the distribution of free samples, which ought to increase when a new dosage or formulation is launched on the market. While number of packages is likely to be highly correlated with promotion expenditures, it is plausibly uncorrelated with the measurement error, since the number of packages can be accurately measured in our data. At the same time, as explained in Chaudhuri *et al.* (2006), the number of packages is related to a molecule's average price  $p$ , as variations in  $p$  stem in part from variations in the set of packages available in each period.

We also use the number of quarters to/from generic entry, linear and squared as a second set of instruments. These instruments capture the dramatic changes in pricing and promotion strategies by a brand manufacturer and its generic competitors in the periods leading to and following LoE, as documented in Section 2. As patent expiration is exogenous (unrelated to patients and doctors' decision) and can be accurately timed, these instruments can be reasonably considered unrelated to the error term,  $\varepsilon_{it}$ . Before discussing our results, we note that this choice of instruments is validated by the Kleibergen-Paap rk-statistic (K-P) for under-

identification, the Hansen J-test for over-identifying restrictions, and the C-statistic to test of endogeneity of one or more instruments (regressors), as shown in the tables below.

### 3.3. Intermolecular competition: Results

Table 2 reports the estimates of price and promotion elasticities in our sample. Column (1) presents the results before instrumenting for either price or promotion. All the coefficients are of the right sign and significant, save for competitors' price post-LoE. In column (2), we control for the endogeneity of promotion but not for that of prices. The instruments used are the number of packages (linear and squared) and the time to/from generic entry (linear and squared). With these instruments, the point estimates increase in absolute value, whereas the precision of the estimates is maintained. In column (3), we augment the analysis by also instrumenting for price. The sign and precision of all the point estimates are maintained, but the magnitude of the estimated coefficients increases further.

Two findings emerge: first, the large point estimates of  $\beta_5$  and  $\beta_6$  confirm that promotion is a central driver of competitive interaction in the pharmaceutical industry. While own promotion may be a match for robust marketing by branded competitors, the dramatic drop in promotion activities after LoE means that a genericized molecule will only exercise a competitive constraint via prices. Second, the fact that the cross-price elasticities  $\beta_3$  and  $\beta_4$  have similar magnitude before and after LoE suggest that there are no major changes in the competitive environment over a molecule's life cycle. However, as we show below, this interpretation would be misleading.

**Table 2:** Price and Advertising Elasticities before and after Lost of Exclusivity

		Dependent Variable: Market Share of Molecule $i$					
		(1)	(2)	(3)	(4)	(5)	(6)
		FE	FE-IV	FE-IV	FE	FE-IV	FE-IV
Endogenous variables →			Prom	Prom & Price		Prom	Prom & Price
Regressors:	Coeff.:						
Price of molecule $i$	$\beta_1$	-0.746** (0.34)	-1.065*** (0.28)	-1.709** (0.66)	-0.788** (0.35)	-1.102*** (0.28)	-1.721** (0.71)
Promotion of molecule $i$	$\beta_2$	0.535*** (0.08)	1.034*** (0.15)	1.227*** (0.24)	0.539*** (0.08)	1.075*** (0.16)	1.257*** (0.25)
Price of competitors (before molecule $i$ 's $LoE$ )	$\beta_3$	0.242* (0.14)	0.300* (0.16)	0.462** (0.22)			
Price of competitors (after molecule $i$ 's $LoE$ )	$\beta_4$	0.238 (0.15)	0.368** (0.17)	0.554** (0.25)			
Promotion of competitors (before molecule $i$ 's $LoE$ )	$\beta_5$	-0.189*** (0.05)	-0.396*** (0.09)	-0.491*** (0.12)	-0.192*** (0.04)	-0.410*** (0.09)	-0.501*** (0.13)
Promotion of competitors (after molecule $i$ 's $LoE$ )	$\beta_6$	-0.228*** (0.06)	-0.424*** (0.09)	-0.547*** (0.15)	-0.199*** (0.04)	-0.404*** (0.09)	-0.489*** (0.12)
Price of brand competitors (before molecule $i$ 's $LoE$ )	$\beta_3^B$				0.353** (0.17)	0.461*** (0.18)	0.647** (0.26)
Price of generic competitors (before molecule $i$ 's $LoE$ )	$\beta_3^G$				0.063 (0.06)	0.046 (0.08)	0.034 (0.08)
Price of brand competitors (after molecule $i$ 's $LoE$ )	$\beta_4^B$				0.196 (0.15)	0.355** (0.17)	0.387** (0.17)
Price of generic competitors (after molecule $i$ 's $LoE$ )	$\beta_4^G$				0.280** (0.13)	0.297** (0.13)	0.488** (0.24)
Obs		3870	3870	3870	3870	3870	3870
Underidentification <sup>a</sup>			<.0001	0.0014		<.0001	0.0052
Endog_Test <sup>b</sup>			.0017	.0023		.0012	.0016
Hansen_pval <sup>d</sup>			.2215	.2042		.2124	.1658
Hansen_df			3	2		3	2

Notes: Robust standard errors clustered at molecule level in parentheses. \* signif. at 10% level; \*\* signif. at 5%; \*\*\* signif. at 1%. Endogenous variables: Own promotion in column (2) and (5) and own price and promotion in columns (3) and (6). Instruments: #Packages (linear and squared) and Time to/from LoE (linear and squared). <sup>a</sup>p-value for the Kleibergen-Paap rk-statistics testing the null that the model is under-identified. <sup>b</sup>p-value of C (GMM distance) test of endogeneity for own price and/or own promotion. <sup>c</sup> p-value of C (GMM distance) test of exogeneity of price. <sup>d</sup> Hansen J test of overidentifying restrictions with degrees of freedom reported below.



The refinement embodied in specification (2) provides a more accurate picture of the evolving competitive landscape over a molecule's lifecycle. We focus our comments on column (6), where we instrumented for both price and promotion. Prior to LoE, we find that only brand competitors exercise a competitive pressure on molecule  $i$  ( $\beta_3^B = 0.647$ , significant at 5% level).<sup>28</sup> By contrast, genericized molecules do not exercise a constraint ( $\beta_3^G = 0.034$  and statistically non-significant). In other words, while a drug is on patent, it is only price constrained by other on-patent drugs.<sup>29</sup> Hence, once genericized, molecules in the same ATC3 class cease to exercise a constraint on drugs that still benefit from exclusivity, despite commanding a much lower average price. Since genericized molecules benefitted from exclusivity in the past, this implies that a genericized drug "exits" its former market. *Ceteris paribus*, the antitrust market for drugs still benefitting from exclusivity shrinks (in the sense that competitive constraints fade into insignificance) when competing drugs experience generic entry.

Post-LoE, both brand and generic competitors exercise competitive pressure on molecule  $i$ : the respective coefficients are 0.387 and 0.488, both significant at 5%.<sup>30</sup> The coefficient for competing genericized molecules has been multiplied by 14 pointing to inter-molecular rivalry among (low-priced) generics. The estimates also provide direct evidence of asymmetric competitive constraints: genericized molecules do not constrain on-patent drugs, while the reverse applies. The asymmetry is even more notable when we include non-price competition in the picture: post-LoE keep being constrained by the promotion of other molecules ( $\beta_6 = -0.489$ , statistically significant at the 1% level).

These empirical findings are consistent with Grabowski et al. (2009) and Castanheira *et al.* (2019) who noted that generic entry generally allows other on-patent drugs to expand their

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<sup>28</sup> Since this coefficient pertains to the period when the molecule is patent protected, the dependent variable is the quantity market share of the brand.

<sup>29</sup> A caveat applies to this statement, since the price of the brand experiencing LoE forms part of the "brand price index". However, since the quantity sold of the brand dwindles fast after generic entry, its weight in the price index quickly becomes negligible (i.e., whatever competitive pressure the brand facing generic entry may exercise, this would be a short term, transitory phenomenon). We also experimented with slightly different specifications, whereby the brand experiencing generic entry was removed from the index and entered as a separate regressor. The coefficient on this regressor was never significant at the 10% level, while the other coefficients were qualitatively similar. Moreover, since the own price elasticity is essentially unaltered, our findings would continue to hold. The reason we keep the brand experiencing LoE in the index is that, in the short term, its removal leads to an artificial jump in the index.

<sup>30</sup> Since this coefficient pertains to the period after the molecule lost its patent protection, the dependent variable is the quantity market share of the brand plus that of its generics.

quantity market shares. Hence, Table 2 identifies a marked change in the competitive landscape over a relatively short period of time, caused by the intensification of competition for a single, pre-existing, product.

### 3.4. Generics: Intra- and Intermolecular Competition

The results in the previous section identified competitive constraints from the perspective of a given drug/product over its lifecycle, and highlighted market-wide implications of generic entry. One finding is that patent protected drugs are largely shielded from the competitive pressure stemming from genericized molecules in the same (ATC3) market.

In this section, we focus on the post generic competitive environment. Our contribution is to simultaneously analyze intra-molecular and inter-molecular competition post LoE to guide market delineation.

Starting from a narrow candidate market, we propose two avenues to carry out the HMT for the purpose of delineating antitrust market boundaries. This exercise highlights that, if the HMT is taken seriously, a single (and “ideal”) antitrust market does not exist. Concretely, our findings illustrate why market definition cannot be dissociated from the competitive concern. The workings of the pharmaceutical industry provide a rich environment to show that market definition should be made contingent on the competitive distortion (actual or potential) that is a source of concern.

To this end, we proceed by estimating the following equation:

$$ms_{it}^G = \gamma_1 p_{it}^G + \gamma_2 p_{it}^{-G} + \gamma_3 p_{it}^B + \gamma_4 p_{-it}^G + \gamma_5 p_{-it}^B + \gamma_6 a_{it}^B + \gamma_7 a_{-it}^B + \mu_i + \mu_t + \varepsilon_{it}^G \quad (3)$$

where  $ms_{it}^G$  and  $p_{it}^G$  are respectively the ATC3 quantity market share and the price of a molecule  $i$  produced by generic firm  $G$  at time  $t$  (*e.g.* Teva fluoxetine, one of the generic versions of Prozac). We denote with  $-G$  the other generic producers of the same molecule (*e.g.* Mylan fluoxetine). Accordingly, the variable  $p_{it}^{-G}$  refers to the price set by these other generic companies for that same molecule  $i$ , whereas  $p_{it}^B$  is the price of the originator company (Eli Lilly’s Prozac).

The variables denoted by a subscript  $-i$  refer to the other molecules in the same ATC3 market:  $p_{-it}^G$  is the price index of other molecules that already lost patent protection before molecule

$i$ , and  $p_{-it}^B$  to other branded molecules, still covered by patent protection (*e.g.* Merk’s Zolofit). Finally, the specification includes the advertising effort made by the originator of molecule  $i$  (for the few instances when they decide to go on advertising molecule  $i$  after patent expiration) and total advertising effort of other brand producers of molecules still covered by patent protection in the same ATC3.

Table 3 reports summary statistics for the variables used in specification (3). Note that the number of observations is substantially larger. This is because the unit of observation is no longer a molecule, but a molecule and generic producer pair. For instance, in our dataset, we observe more than 10 producers of fluoxetine. Moreover, while the dataset used in Section 3.1 requires that a molecule is covered by a patent at the beginning of the sample period, we now include all generic molecules, even those that were genericized before 1994.

**Table 3:** Summary statistics of Generic Producers

	Obs	Mean	S.D.	Min	Max
Price of molecule $i$ by generic-firm $G$	60136	1.086	8.605	0.001	452.174
Price of generic competitors (same $i$ molecule)	60136	0.795	7.919	0.001	450.079
Price of brand competitors (same $i$ molecule)	60136	2.086	17.864	0.001	371.177
Price of generic competitors (other molecules)	60136	1.103	9.541	0.010	213.786
Price of brand competitors (other molecules)	60136	3.961	27.178	0.034	361.810
Promotion of molecule $i$	60136	6846.7	37817	0	677264
Promotion of competitors (other molecules)	60136	303743	796338	0	5839280

Clearly, generic entry is endogenous. For instance, one observes steeper price drops in markets that attracted a larger the number of generic sellers (Reiffen and Ward, 2005; Scott Morton and Kyle, 2012). But higher levels of entry should be expected when initial price-cost margins are higher. Accordingly, in column (2), we instrument for price and promotion using the number of packages (linear and squared), the number of generic producers of the same molecule, and the headcount of producers of other drugs. Comparing the coefficients in columns (1) and (2), we observe an almost tenfold increase in the size of the own price

elasticity and a twentyfold increase for the cross-price elasticity of other generic competitors. The Kleibergen-Paap rk-statistic (K-P) confirm the presence of endogeneity and the Hansen J-test validate the hypothesis that these instruments are both relevant and exogenous.

Focusing on column (2), the own- and cross-price elasticities for given generic producers of a same molecule (*e.g.* Barr and Teva fluoxetine) are large (resp. -8.693 and 6.643) and precisely estimated. This indicates that intramolecular competition is best described as undifferentiated Bertrand with no capacity constraints. By contrast, despite being bioequivalent, the originator drug behaves as a differentiated product, with a cross-price elasticity of 0.730. Still in column (2), the coefficient for the price of other genericized molecules within the same ATC3 has the right sign but is not significant.

As in the previous set of results, we observe a pattern of asymmetric competition: the price and promotion of other patent-protected molecules do exercise a significant constraint on genericized molecules. Hence, generic producers are between “a rock and a hard place”: they face fierce competition from other generic producers of the same molecule, and the overall market share of this genericized molecule is constrained by the price and promotion of other on-patent molecules.

Last, in column (2),  $\gamma_6$  the coefficient for the promotion of the originator’s brand, has a positive sign and is significant. In our example, this would be the promotion for Prozac when the dependent variable is Teva fluoxetine or Barr fluoxetine. What this reflects is the well-known result that, absent significant differentiation, promotional effort also benefits direct competitors. In the context of our example, promotion for Prozac benefits generic producers of fluoxetine.

**Table 4:** Competition among Generic Producers

Dependent Variable:		<i>MS</i> of molecule <i>i</i> by firm <i>G</i>		<i>MS</i> of molecule <i>i</i>	
		(1) FE	(2) FE-IV	(3) FE-IV	(4) FE-IV
Endogenous Variables:		Price & Prom		Price & Prom	Price & Prom
Regressors:	Coeff.				
Price of molecule <i>i</i>	$\gamma_1$	-0.925*** (0.03)	-8.693*** (1.32)	-4.467*** (0.63)	-2.701*** (0.44)
Price of generic competitors (same <i>i</i> molecule)	$\gamma_2$	0.342*** (0.05)	6.643*** (1.07)		
Price of brand competitors (same <i>i</i> molecule)	$\gamma_3$	0.129** (0.06)	0.730** (0.29)	2.866*** (0.53)	
Price of generic competitors (other molecules)	$\gamma_4$	0.324*** (0.06)	0.264 (0.26)	0.611** (0.30)	0.348 (0.24)
Price of brand competitors (other molecules)	$\gamma_5$	0.304*** (0.08)	1.200*** (0.37)	1.605*** (0.40)	2.261*** (0.38)
Promotion of brand competitors (same <i>i</i> molecule)	$\gamma_6$	0.065*** (0.02)	0.211** (0.09)	0.386*** (0.13)	0.509*** (0.10)
Promotion of brand competitors (other molecules)	$\gamma_7$	-0.061*** (0.01)	-0.323*** (0.12)	-0.585*** (0.19)	-0.501*** (0.14)
Obs		60136	60136	9625	9625
Underidentification <sup>a</sup>			<0.0001	0.00029	0.00014
Endog_Test <sup>b</sup>			<0.0001	<0.0001	<0.0001
Hansen_pval <sup>c</sup>			.4493	0.7392	0.1903
Hansen_df			2	2	2

Notes: Robust standard errors clustered at molecule level in parentheses. \* signif. at 10% level; \*\* signif. at 5%; \*\*\* signif. at 1%. Endogenous variables: Own price and promotion of competitors. Instruments: #Packages (linear and squared), Number of generic producers of the same molecule, and Number of producers of other molecules. <sup>a</sup> P-value for the Kleibergen-Paap rk statistics testing the null hypothesis that the model is under-identified. <sup>b</sup> P-value of C (GMM distance) test of endogeneity of own price and promotion of competitors. <sup>c</sup> Hansen J test of overidentifying restrictions with degrees of freedom reported in parentheses.

### 3.5. Simple (and direct) implementation of the Hypothetical Monopoly Test (HMT)

In the remainder of this section, we build on the results of Table 4 to gain insights on how changes in market structure (understood as variations in the number and identity of competitors) affects firms' pricing power. The exercise is driven by the conceptual underpinnings of the HMT: whether a *hypothetical* monopolist could profitably achieve a SSNIP (Small but Significant Non-Transitory Increase in Price).

To this end, we assume that firm  $i$  that only controls product  $i$  maximizes static profits:

$$\pi_i = (p_i - c)q_i = (p_i - c) A_i p_i^\varepsilon,$$

where  $A_i$  is a demand shifter that depends of the competitors' prices and promotion, and  $\varepsilon$  is the own-price elasticity. The resulting pricing power obtains from the Lerner index,  $\frac{p-c}{p} = -\frac{1}{\varepsilon}$  or equivalently a price-to-cost ratio  $p/c = \frac{\varepsilon}{\varepsilon+1}$ . From column (2) of Table 4, the own-price elasticity of a given generic producer is estimated to be  $\gamma_1 = -8.693$ . This implies a price-to-cost ratio equal to 1.13.

Next, we build counterfactual (hypothetical) scenarios, starting from different initial market structures. The aim of each of these exercises is to delineate the relevant antitrust market, conditional on a given degree of competitive rivalry. For instance, this allows us to assess whether a narrow market definition is warranted post LoE in markets that experienced large scale generic entry.

#### Scenario 1: merger between generic suppliers

The first scenario we contemplate is that of a merger between generic suppliers of a particular molecule  $i$ . Under these circumstances, the narrowest candidate market is molecular and limited to non-originator producers. Hence, the HMT involves assessing whether a single firm gaining control over all the generic versions of molecule  $i$  could achieve a SSNIP. The challenge consists in estimating the price-to-cost ratio that would be chosen by such a firm and evaluate the price increase with respect to the initial situation. This exercise is a direct application of the HMT: if the price to cost ratio increases by more than 5%-10%, then the boundaries of the relevant market will have been identified.

We propose two simple avenues to address this question. First, we estimate a variant of equation (3) where we aggregate the quantities of all the generic producers of a given

molecule, as a function of the average price of all these producers. The dependent variable then corresponds to the quantity market share of, say, all generic versions of fluoxetine (e.g. fluoxetine by Teva, Barr, Mylan, etc). The results are presented in column (3) and are meant to proxy a situation where there is a single generic producer alongside the originator. Applying the same profit maximization logic, the hypothetical entity would face a price elasticity of  $-4.5$ , yielding a price-to-cost ratio of  $1.29$ .<sup>31</sup> In comparison with an initial price-cost ratio of  $1.13$ , this yields a price increase of  $14\%$ , meeting the HMT threshold. This is despite the fact the Hypothetical Monopolist would still be constrained by the originator (cross-price elasticity:  $2.9$ ), other branded drugs ( $1.6$ ) and generics of other molecules ( $0.61$ ).

A second, perhaps less straightforward, approach to implementing the HMT is to focus on the cross-elasticities estimates of column (2). In the spirit of Azar *et al.* (2018), and Azar and Vives (2020), we consider the more complex problem of a firm that separately chooses the prices of each version of the same genericized molecule. Taking the example of two generics drugs of the same molecule for simplicity, a firm that commands  $100\%$  of the profits of version  $i$  and a fraction  $\lambda$  of the profits of version  $j$  would maximize:

$$(p_i - c)q_i + \lambda(p_j - c)q_j = (p_i - c) A_i p_i^\varepsilon p_j^\chi + \lambda(p_j - c)A_j p_i^\chi p_j^\varepsilon,$$

where  $\chi$  is the cross-price elasticity. We find that an interior solution to this optimization problem only exists for  $\chi$  and  $\lambda$  sufficiently small. For  $\lambda = 1$  (full control of firm  $j$ ),  $\chi$  would need to be smaller than  $0.3$  to warrant an interior solution. Instead, the estimate in column 2 is  $6.6$ , implying a corner solution. In other words, if all generic producers of fluoxetine were to merge, the new entity would only maintain one variant (e.g. Teva fluoxetine).

Given that this firm would shut down all but one variant, intramolecular substitution would be limited to the originator. Hence, the remaining own-price elasticity of this hypothetical firm can be proxied as  $\varepsilon + \chi = -8.693 + 6.643 = -2.05$ . A firm facing that elasticity would select a price-cost ratio of  $1.95$ , implying a price increase of  $73\%$  above the initial level ( $1.13$ ).

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<sup>31</sup> The quantities we aggregate and the average price we derive have been generated in a competitive environment. Hence, the “monopolist” is genuinely “hypothetical”: a true monopolist would re-optimize. Hence, our results and interpretation thereof should represent a lower bound of the price increase that would result from the merger of all generic producers of a particular molecule (except, of course, if demand dramatically flattens at higher prices). As noted by Baker and Bresnahan (1958, p. 433): “*Calculation of the exact, quantitative increase in market power as a result of the merger rests on the assumption that the elasticity of demand does not change along the demand curve. Estimates based on pre-merger historical data cannot reveal the elasticity of demand at the hypothetical post-merger point.*”

While the two approaches produce different expected price increases (14% and 73%), both clearly identify a narrow antitrust market made up of a single molecule (and limited to generic producers). Both estimates are below those that obtain from comparing drugs that have attracted a differing number of generic entrants. For instance, Scott Morton and Kyle (2012, Figure 12.6) provide “mirror image” evidence: price drops as a function of the number of entrants. They report that for molecules with 6 to 13 generic suppliers, prices are around 23% of the pre-LoE brand price.<sup>32</sup>

In our sample, the average number of generic producers per molecule is 11.45, which corresponds to a highly competitive environment. Thus, our approach consisting of adding up the market shares of the different generic producers is akin to having a single supplier, but that behaves competitively. Under this approach, the predicted price increase stemming from having a single generic supplier is bound to be conservative.

### **Scenario 2: from duopoly to monopoly on a molecular market**

The logic of the above exercise carries over to answer the following question: would a hypothetical monopolist encompassing the originator and the generic versions of a particular molecule lead to a SSNIP? As compared to an initial situation corresponding to column (2), the answer is immediate: by transitivity, moving from the crowded market (11.45 generic producers) to a monopoly at the molecular level must result in a SSNIP, since a hypothetical monopolist limited to generic versions of the drug would impose a SSNIP.

However, the answer is less obvious if the starting point is a duopoly made up of the originator and a single generic producer. To answer that question, we re-estimated eq. (3) with the total quantity market share (i.e. generic versions plus the originator) as the dependent variable. The results of that exercise are displayed in column (4). The point estimate of own price elasticity that this hypothetical producer would face stands at  $-2.7$ , yielding a price-to-cost ratio of 1.59. Hence, moving from a molecular duopoly to a single seller would result in a 23% price increase (price-cost ratio of 1.59 vs. 1.29), again surpassing the 5%-10% HMT threshold.

Applying the second approach, the sum of own and cross price elasticities is:  $-8.69 + 6.64 + 0.73 = -1.32$ , yielding a price-cost ratio of 4.125, which appears as unreasonably high. Still,

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<sup>32</sup> As discussed above, the more pronounced price movements reported in Scott Morton and Kyle (2012) may, at least in part, reflect a selection bias.



this magnitude is not dissimilar to the point estimates reported in Table 2, column (6), and compatible with the price differences depicted in Scott Morton and Kyle (2012, Fig. 12.6).

The section's findings are thus twofold. First, the two proposed methods to implement the HMT yield ranges for price increases that go from conservative to hikes that may be perceived as excessive. In that sense, since both approximations yield the same delineation, the resulting antitrust market should be considered as resting on solid foundations.

Second, the appropriate market definition is intrinsically linked to the competitive concern. To illustrate, it is possible to think of different merger scenarios. If the merger involves a subset of generic versions of a particular molecule, our results indicate that the relevant market should only encompass generic suppliers of that particular molecule, leaving out the originator. If the proposed merger encompasses the generic suppliers and the originator, then the adequate market should be limited to the particular molecule, i.e. excluding other originators or genericized molecules in the same ATC3. Last, if the proposed transaction involves originators that still benefit from exclusivity, the relevant market should not include genericized molecules in the same ATC3 class. A similar reasoning applies to case of foreclosure or abusive prices (cf. next section). These examples only serve to illustrate that the definition of the relevant market cannot be dissociated from the theory of harm.

#### 4. Implications for ongoing cases

This section discusses the implications of our findings in terms of enforcement in cases of foreclosure ("exclusionary abuse") and excessive (or unfair) pricing ("exploitative abuse").<sup>33</sup> Imagine an originator company selling a blockbuster drug in a crowded market (a situation akin to our sample). In terms of revenue, the firm is the largest seller, but only commands a 20-to-30% market share. That firm successfully manages to temporarily block generic entry by combining "pay for delay settlements" with input foreclosure.<sup>34</sup> According to our estimates

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<sup>33</sup> As indicated by the hypothetical examples in section 2, our results are also relevant for mergers. In these cases, contingent on a theory of harm, market definition may evolve following generic entry. We omit merger enforcement in this section, as we are unaware of ongoing mergers for which our results would provide useful insights.

<sup>34</sup> "Pay for delay" refers to situations whereby originators launch court proceedings alleging IPR violations against generic producers who are about to launch a generic version. Typically, the parties settle prior to the ruling, with the originator compensating the generic producer. These agreements are also labelled as "reverse payment settlements" as the compensation from the (allegedly) aggrieved party (the originator that claims its IPR are not respected) and not the other way around. In the US, the *Actavis* case made it to the Supreme Court. (Aaron *et al.* 2013).

in Section 3, once large-scale generic entry eventually occurs, the (average) price of the drug should drop by about 30-55% (most observed price dynamics after generic entry in our sample fall in that range). This magnitude provides a clear indication of the rents that accrued to the incumbent because of (temporary) foreclosure and the resulting consumer harm.

## **Market shares**

To deal with unilateral behavior (the input foreclosure described above), the EU Commission relies on Art. 102 of the TFEU (abuse of dominance). Current practice requires that the market share of the firm under investigation be above a certain threshold (typically, 40%-50%) to establish “dominance”. In addition, according to our reading of case law, a finding of abuse requires that the firm be dominant at the time of the allegedly illicit behavior (i.e. prior to generic entry in our example). This is often referred to as the “concomitance requirement”.

### **4.1 Foreclosure**

In the hypothetical case described above, a narrow application of the market share threshold criteria combined with concomitance would not allow for the opening of proceedings (market share below 40%-50% at the time of the abuse). This, despite direct evidence of that foreclosure led to (i) significant consumer harm in the form of higher prices and (ii) additional rents for the incumbent. There are three avenues to address this conundrum. We first dwell on two of them, highlighting their limitations. We then argue that the theory of harm should guide market delineation. This third avenue meets the concomitance and dominance requirements; the novelty lies in identifying antitrust markets that had not yet emerge at the time of the infringement.

#### **First avenue: under-enforcement**

The first is to refrain from pursuing the infringement on the basis that the concomitance condition (high market share at the time of the abuse) is not met. This entails the risk of significant Type II errors: an abuse of dominance left unprosecuted. Type-II errors are a likely concern in the pharmaceutical industry since large markets (with one or more blockbuster drugs) attract entry in the form of me-too drugs, resulting in low market shares. In blockbuster markets, me-too entry may dampen price hikes but margins (measured as the price to cost ratio) and sales tend to remain high pre-LoE, even in crowded markets. These

are situations where (i) market shares are unlikely to meet the dominance threshold<sup>35</sup> and (ii) the incentive to foreclose is strong. Turning a blind eye on foreclosure would lead to consumer harm.<sup>36</sup>

### Second avenue: narrow market definition pre-LoE

The second avenue consists of defining narrow markets prior to generic entry. With that approach, market share thresholds and concomitance requirements are –formally– met. Two sophisticated competition authorities, the EU Commission and the UK’s Competition and Markets Authority (CMA), went down that route, defining molecular markets pre-LoE. Presumably, this was driven by the case law pertaining to the application of Art. 102 or Section 2 of the UK’s Competition Act. We briefly describe two cases of generic foreclosure and how they unfolded.

In the Servier case, the EU Commission imposed a fine for violations of Art. 101 and Art. 102; our comments only to apply to the “abuse of dominance” (Art. 102) leg of the Decision.<sup>37</sup> The EU Commission deemed that Perindopril (an ACE inhibitor to treat hypertension) and its generic versions formed an antitrust market on their own.<sup>38</sup> This conclusion was largely motivated by the observation that the drop in price associated with generic entry into other anti-hypertensive drugs did not seem to dent the sales of Perindopril (in Section 2, we highlighted that this is a common outcome in the industry, even when two drugs are substitutes). In a similar case, the UK’s CMA established that the relevant market was molecular in the context of the Paroxetine, a Selective Serotonin Reuptake Inhibitor (SSRI, an

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<sup>35</sup> Market shares may be sufficiently high at the launch of a new treatment of superior efficacy. However, if the market is large enough, the launch of too many drugs (which may or may not be superior in terms of therapeutic efficacy) will follow. Examples abound: treatment of high blood pressure, depression, or cholesterol. Since generics’ foreclosure is a late stage development, the market is likely to be crowded and individual market shares below the critical threshold.

<sup>36</sup> Glasner and Sullivan (2020) identify a similar “market definition issue” in the context of merger control. There may be instances whereby allowing a merger would leave prices unchanged in the relevant market, but that they would fall if the transaction were blocked. In such a case, the merger entrenches market power. According to these authors, “*If entrenchment theories are not used to challenge mergers, that choice should be made explicitly as a matter of policy—not because the mechanics of market definition inadvertently preclude bringing such cases*”.

<sup>37</sup> European Commission Decision, Case AT.39612 – PERINDOPRIL (SERVIER), July 9 2014.

<sup>38</sup> In recital # (2549), the Commission concluded that: “*The relevant market is defined as comprising of original and generic perindopril in each of the four national markets defined above*”.

antidepressant) initially produced by GSK.<sup>39</sup> The CMA also relied on the lack of price response following competitors experiencing LoE.

Our reading of these cases is that there is prima facie evidence of consumer harm resulting from foreclosure (inflated prices beyond the –legitimate– period of exclusivity). The extent of consumer harm can be gauged by the observed –delayed– price drops once it materialized. At the same time, the “market share at the time of the abuse” requirement has apparently led competition authorities to define excessively narrow markets prior to generic entry, despite evidence pointing to the contrary.

Both Servier and GSK appealed pointing to vigorous intermolecular competition among patent protected molecules. In Servier, the EU’s General Court (GC) issued its ruling on 12/12/2018.<sup>40</sup> The GC found that the Commission had committed a series of errors in its analysis of the relevant market (§ 1589) and thus annulled the part of the Decision that was based on the finding that Servier held a dominant position. In particular, it found that the European Commission had not properly evaluated the role played by non-price competition when establishing market boundaries. In the Paroxetine case, the UK’s Competition Appeals Tribunal (CAT) rendered its judgement on March 8, 2018.<sup>41</sup> Regarding the alleged violation of Section 2 of the UK’s Competition Act, the CAT wondered whether GSK was dominant prior to generic entry and was not convinced by the CMA’s analysis.<sup>42</sup>

Hence, the posterior judicial review by the EU’s General Court and the UK’s Competition Appeals Tribunal (CAT) highlight the pitfalls associated with a narrow, time invariant, market definition. Both the CAT and GC rulings pointed to intermolecular competition prior to LoE.

Based on our framework of analysis, we venture to label the Servier and GSK/Paroxetine cases as Type III errors: the correct decision based on an incorrect premise (with the null hypothesis

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<sup>39</sup> Competition and Markets Authority, Case CE-9531/11, 12/02/2016. The CMA concluded (# 4. 97 of the Decision) that: *“On this basis, the CMA finds that the relevant market in this case is no wider than the supply of paroxetine in the UK.”*

<sup>40</sup> General Court of Justice, Ruling of 12. 12. 2018, Case T-691/14

<sup>41</sup> Competition Appeals Tribunal, Case Nos 1251-1255/1/12/16

<sup>42</sup> More precisely the CAT (§ 402) found that *“There was a large degree of therapeutic equivalence between paroxetine and other SSRIs. They provided some competitive constraint in that they stimulated GSK’s promotional efforts to persuade doctors to prescribe paroxetine. Thus we accept that before generic companies became potential entrants, paroxetine probably did not constitute a separate market”.*

defined as no competition infringement).<sup>43</sup> Both involved significant consumer harm, but the infringers were not “dominant” at the time of the abuse in the sense that they did not command a sufficiently large market share on the observable market at the time.

### **Third Avenue: market definition contingent on the competitive concern**

Thus, these two avenues present significant limitations, opening the door to either type-II or type-III errors. If either (or both) errors are frequent, abusive behavior may be emboldened.

We thus propose a third avenue to resolve this apparent tension: explicitly recognize that an “idealized” and “unique” antitrust market does not exist. We argue that, as a consequence, the definition of the relevant antitrust market should be contingent on the (actual or potential) competitive concern. As indicated above, this approach has been discussed for some time but enforcers and courts have so far been reluctant to endorse the approach, at least in the European Union. In the post scriptum below, we return to the Paroxetine and Servier cases as they may lead to a reassessment of past practice.

In terms of the two cases described above, this approach would naturally lead to a molecular market. Neven and Siotis (2020) argue that this avenue fits the circumstances of generic foreclosure particularly well. First, market definition should serve to identify the transactions that could be affected by an infringement (Glasner and Sullivan 2020). In a case of pre-emption, the relevant transactions are the ones that would take place if entry were to materialise. Second, in the EU, dominance is defined as “a position of economic strength enjoyed by an undertaking that enables it to prevent effective competition being maintained on the relevant market by giving it the power to behave to an appreciable extent independently of its competitors, customers, and ultimately consumers”.<sup>44</sup> If the relevant market includes potential entrants, the incumbent is in position of economic strength because of (temporary) exclusivity. Moreover, the incumbent is not constrained by other incumbents in its endeavour to exclude generics. Third, under EU case law, an abuse is often associated with an ability to alter market structure and hinder the growth of competition. On that count too, foreclosure of generics fits the bill.

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<sup>43</sup> Glasner and Sullivan (p. 321) make a similar point in the case of Cellophane: “To make the point another way, what the Court did in Cellophane was not to define the wrong market as define the right market for the wrong question”.

<sup>44</sup> European Court of Justice, 1978, United Brands, case 27/76, §65.

Hence, the nature of the infringement naturally leads to a market definition exercise that takes as a starting point the originator and the generic suppliers of the drug.<sup>45</sup> As our empirical results indicate, a HMT is likely to confirm that this is the relevant antitrust market. While this market has not yet emerged at the time of the abuse (or rather, it has not materialized because of it), this is the *relevant* market.

In the Servier and GSK/Paroxetine cases, we conjecture that, having correctly identified the relevant markets to be molecular post-LoE, competition authorities felt compelled to define molecular markets pre-LoE, even though the evidence was pointing in the opposite direction, as evidenced by the judicial review. Authorities were looking for dominance (high market share) on a market that was not the relevant one.

Acknowledging that, for enforcement purposes, the market definition exercise should be made contingent on the nature of the infringement leads to the conclusion that (i) the boundaries of the relevant market may change at the time of the (potential) entry of generic producers and (ii) the relevant market can narrow down to the molecular level ex post. The empirical evidence reported in the previous section indicates that this is compatible with a multi molecular market definition pre LoE. The advantage of this contingent market definition approach is to avoid the need to define unrealistically narrow markets prior to generic entry. Properly identifying the relevant market, even if it has not yet emerged at the time of infringement, would reduce the risk of Type III errors.

### **Post scriptum on Servier and GSK/Paroxetine**

As mentioned above, both authorities had relied on the lack of a price response following the launch of cheaper (generic) versions of competitors' molecules to define narrow markets. One notable difference between the two cases is that the CMA noted that a HMT applied at the molecular level with post entry prices would have pointed to a narrow market.

The CMA's stance would thus seem to be compatible with a market definition that is contingent on the nature of the alleged infringement. In addition, the CAT clearly recognized that other on-patent drugs exercise less competitive pressure as compared to generics.<sup>46</sup> The

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<sup>45</sup> Our results indicate that a market solely comprising generic suppliers would meet the HMT price increase threshold. A fortiori, a molecular market also including the originator (as in Servier and GSK Paroxetine) would also pass the HMT.

<sup>46</sup> Recital 402 of the aforementioned judgement.

CAT wondered whether the constraint by generics that are not yet on the market, but will soon be, ought to be taken into account when defining the relevant market. As the CAT noted (recital 403): “The definition sought is of the *relevant* market: this is not an absolute but should reflect relevance to the issue under consideration, and can vary accordingly” (emphasis in the original). The Court recognized “that this approach is novel” (recital 403). In order to clarify the matter, the CAT requested a preliminary ruling from the European Court of Justice (ECJ) on March 27, 2018.<sup>47</sup> In January 2020, the ECJ ruled that, as long as generic competitors have made preparation such that they are in a position to enter with sufficient strength (i.e. entry is “imminent”), generics exercise a competitive constraint that should be taken into account in the market definition (even if it is not clear whether entry is at all feasible as the process patent might be valid).<sup>48</sup>

This ruling will have a bearing on the Servier case, where the Commission’s appeal of the EU General Court’s December 2018 ruling is pending before the European Court of Justice. At this stage, we can only note that the request from the CAT and the ensuing ECJ ruling do not resolve the underlying issue. As Neven and Siotis (2020) point out, the ECJ’s approach “allows originators seeking to foreclose generics to escape the discipline by acting before entry is imminent”.

#### 4.2 Exploitative abuse (abusive prices)

Our results also have a direct bearing on potential abuses post generic entry: a situation in which the initial market has “shrunk” and rivalry is primarily intramolecular. In economically significant markets, large-scale entry ensures a competitive outcome: with no capacity constraints the own and cross-price elasticities reported in Table 4 point to a Bertrand outcome. The converse implication is that a single supplier would have the opportunity to

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<sup>47</sup> A request for a preliminary ruling to the ECJ is aimed at ensuring that national courts adequately interpret EU law. In the case at hand, the CAT’s question was :“Where a patented pharmaceutical drug is therapeutically substitutable with a number of other drugs in a class, and the alleged abuse for the purpose of Article 102 is conduct by the patent holder that effectively excludes generic versions of that drug from the market, are those generic products to be taken into account for the purpose of defining the relevant product market, although they could not lawfully enter the market before expiry of the patent if (which is uncertain) the patent is valid and infringed by those generic products?”

<sup>48</sup> In its preliminary ruling, the ECJ found that the competitive constraint from generics should be taken into account “if the manufacturers concerned of generic medicines are in a position to present themselves within a short period on the market concerned with sufficient strength to constitute a serious counterbalance to the manufacturer of the originator medicine already on the market” (§133). Case C-307/18, Generics (UK) Ltd and Others v Competition and Markets Authority, January 22 2020.

exercise significant market power, absent regulatory constraints. Since free pricing is the default rule in genericized markets, our results suggest that a single generic supplier would be in a position to extract monopoly rents.

A number of recent cases support our inference of narrow (molecular) antitrust markets post-LoE. Aspen, a South African generic producer, purchased the rights of a series of anti-cancer treatments from Glaxo Smithkline (GSK). The patents for these four active ingredients (chlorambucil, melphalan, mercaptopurine, tioguanine and busulfan) had lapsed long before. These active ingredients are used in drugs sold in the EU under different formulations (tablets or injections) and brand names (*e.g.* Cosmos in Italy).<sup>49</sup> After purchasing the rights, Aspen imposed very significant price increases in a number of EU countries, among them Italy. When the Italian health authority manifested its reluctance to pay inflated prices, it was threatened with withdrawal of supply. Through these tactics Aspen obtained high price increases, ranging between 300% and 1500%. The Italian Competition Authority (ICA) opened proceedings and concluded that this practice was unfair. The ICA noted that the evolution of Aspen's costs could not justify such price increases. In May 2017, the EU Commission opened proceedings against Aspen related to its practices in various Member States (except Italy).<sup>50</sup>

Aspen would not have been able to impose such price increases had it been competing with other generic producers of the same molecules.<sup>51</sup> Aspen was a *de facto* monopolist on the molecular market, and acted accordingly; this behaviour also appears to be at the core of the EU's proceedings. The question then arises as to whether Aspen's high price would have attracted entry on that market. While it is not possible to reach a definite conclusion, two remarks are in order. First, the fact that patent protection had lapsed does not mean that entry is costless, let alone immediate.<sup>52</sup> Second, it is not clear that a potential entrant would be attracted into a market where margins would be quickly driven back to the competitive level (the zero profit Bertrand duopoly). Hence, it is doubtful that potential entry of near perfect substitutes would have disciplined Aspen's behaviour. Presumably, Aspen's price

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<sup>49</sup> Prior to the sale of the rights by GSK to Aspen, prices were *de facto* capped.

<sup>50</sup> Commission Press Release IP/17/1323, available at: [https://ec.europa.eu/commission/presscorner/detail/en/IP\\_17\\_1323](https://ec.europa.eu/commission/presscorner/detail/en/IP_17_1323)

<sup>51</sup> Note that the number of competing generic producers also matters to achieve the competitive outcome (see, *e.g.* Reiffen and Ward, 2005).

<sup>52</sup> This is an illustration of the limits of "contestability theory" in its simplest form.



increase was restrained by the risk of triggering intermolecular competition. In other words, price was set at a level that prevented a *widening* of the relevant market.

Aspen entered discussions with the EU Commission with a view to settle.<sup>53</sup> In exchange for the EU Commission ending proceedings, Aspen offered to reduce its prices by 73% on average, across the European Economic Area.<sup>54</sup> Interestingly, this settlement offer is within the range implied by our estimates. The EU Commission subsequently launched a consultation on these commitments, requesting the opinion of interested third parties to manifest whether Aspen's proposed course of action would address the competitive concerns identified by the Commission. On February 10 2021, the Commission considered that Aspen's commitments were satisfactory, and the matter was settled.<sup>55</sup>

The UK's Competition and Markets Authority (CMA) has also been actively pursuing cases of alleged abusive pricing. In one instance, an originator (Pfizer) "colluded" with a generic producer to raise prices. The core of the case is built on the fact that, in the UK, the pricing of generic drugs is unregulated. Pfizer had developed an anti-epilepsy drug phenytoin sodium sold under the brand name Epatunin. In 2012, Pfizer ceded the distribution of the drug to Flynn who then sold it as a generic, unbranded, product. Because branded drugs were subject to price controls and generics were not, the change of ownership allowed the companies to raise the price by as much as 2600%. Annual National Health Service spending on the drug shot up from £2m to £50m. In December 2016, the CMA imposed a fine of more than UK£84 million to Pfizer, and Flynn more than 5 million.<sup>56</sup>

Our estimates (cf. Section 3) indicate that post LoE, a HMT points to molecular markets. The results also indicate that the relevant market may be even narrower, and limited to generic suppliers (i.e. not encompassing the originator). The Aspen case provides support to that conclusion: a monopolist on the generic market did achieve a very significant SSNIP. As regards Pfizer/Phenytoin, the alleged "collusion" between the originator and a single generic

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<sup>53</sup> A settlement, if reached, involves commitments by the party under investigation (Aspen in this case) in exchange for the competition authority (EU Commission) to close proceedings and hence not adopt a formal decision (exonerating or finding an infringement and possibly imposing a fine). Settlements are made possible on the basis of Article 9 (1) of the EU's 2003 antitrust Regulation.

<sup>54</sup> [https://ec.europa.eu/commission/presscorner/detail/en/ip\\_20\\_1347](https://ec.europa.eu/commission/presscorner/detail/en/ip_20_1347)

<sup>55</sup> A summary can be found at [https://ec.europa.eu/commission/presscorner/detail/en/ip\\_21\\_524](https://ec.europa.eu/commission/presscorner/detail/en/ip_21_524)

<sup>56</sup> The parties appealed to the Competition Appeals Tribunal who quashed the initial ruling and sent the case back to the CMA in June 2017. The basis of the decision is that the CMA had not proven that the prices were abusive.

producer, our findings indicate that a HMT would point to a slightly broader molecular market that encompasses both generics and the originator. This corresponds to the second scenario presented in Section 3.5. Again, the Pfizer/Phenytoin case confirms that a monopolist on the molecular market would result in a substantial SSNIP.

The upshot is again one of defining the *relevant* market conditional on the alleged abuse. When the risk of abuse is confined to the market for generics, the relevant market is limited to the different producers of a same generic. When the risk of abuse stretches involves both the originator and its generic equivalents, the relevant market is that of the molecule.

## 5. Conclusions

Market definition is built around the identification of competitive constraints. The Hypothetical Monopoly Test (HMT) is a thought exercise geared towards identifying which limitations to pricing power must be neutered to achieve a profitable SSNIP. While the HMT rests on solid analytical foundations, it is rarely directly applied. Instead, competition authorities rely on approximations (e.g., diversion ratios) to delineate antitrust markets.

This paper was initially motivated by the controversies surrounding market definition in the context of unilateral behaviour in the pharmaceutical industry. The market delineation established by two sophisticated enforcement agencies, the EU Commission (Servier) and the UK's CMA (GSK/Paroxetine) failed to convince the competent courts. Enforcers defined narrow markets that yielded the "required" market shares to allow for the cases to be prosecuted, despite abundant evidence of vibrant competition among drugs. While the two cases are pending a final ruling, there can be little doubt that the issues they raise are non-trivial.

The pharmaceutical industry represents an interesting laboratory: it is replete with competitive shocks across numerous markets in the form of generic entry. In addition, non-price competition plays a prominent role and detailed product level data are available. For a given set of products, the variation in market structure and competitive dynamics allows for a direct application of the HMT. The HMT requires the identification of a competitive baseline. Conditional on the theory of harm, the frequent quasi natural experiments associated with generic entry provides a clear indication of what the relevant competitive baseline price is.

In the event of a proposed merger involving on patent drugs, prevailing competitive conditions (and prices) are natural inputs to identify the candidate market. However, one caveat applies: despite belonging to the same therapeutic class, genericised molecule should generally not be included in the relevant market – this is because they do not appear to exercise a meaningful competitive constraint. By extension, the same would apply to a soon-to-be genericised molecule, as merger evaluation is forward looking. By contrast, in a case of generic foreclosure, the reference competitive prices are the ones that would obtain absent the infringement. Hence, competitive conditions prevailing prior to generic entry are largely irrelevant.

Our empirical results clearly indicate that the market definition exercise must be contingent on the nature of the alleged competitive infringement, i.e. the theory of harm. As noted by Glasner and Sullivan (2020, p. 330): *“Because there is no economically meaningful natural market, relevant markets must be analytic devices. Because analytic devices are tied to the subject of analysis, relevant markets can be defined only by reference to specified theories of harm”*. What our paper does is to provide a concrete and quantified illustration of the ontological relationship between the theory of harm and a cogent market definition. Accepting this premise may hopefully reduce the risk of what we christened Type III errors (a correct decision based on the wrong premises) on the part of enforcement agencies.

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## APPENDIX

**Table A1:** List of Branded Drugs Experiencing Generic Entry

Brand Name	Generic Name	Generic Entry Date	Brand Name	Generic Name	Generic Entry Date
Ansaid	Flurbiprofen	1994q2	Navelbine	Vinorelbine	2003q1
Axid	Nizatidine	2001q3	Nolvadex	Tamoxifen	2002q4
Blenoxane	Bleomycin	1996q3	Pepcidine	Famotidine	2001q2
Bumex	Bumetanide	1995q1	Plaquenil	Hydroxychloroquine	1995q3
Calcijex	Calciox	2003q1	Platinol	Cisplatin	1999q4
Capoten	Captopril	1995q4	Prozac	Fluoxetine	2000q3
Capozide	Captopril+Hydrochlorothiazide	1997q4	Questran	Colestyramine	1996q3
Carafate	Sucralfate	1996q4	Relifex	Nabumetone	2001q3
Cardura	Doxazosin	2000q4	Retin-A	Tretinoin	1998q2
Ceclor	Cefaclor	1994q4	Rocaltrol	Calcitriol	2001q4
Cerubidine	Daunorubicin	1998q2	Seroxat	Paroxetine	2003q3
Ciproxin	Ciprofloxacin	2003q2	Serzone	Nefazodone	2003q3
Cordarone	Amiodarone	1998q2	Staril	Fosinopril	2003q4
Cylert	Pemoline	1999q2	Tagamet	Cimetidine	1994q2
Cymevene	Ganciclovir	2003q3	Tambocor	Flecainide	2002q1
Cytotec	Misoprostol	2002q3	Taxol	Paclitaxel	2000q4
Daypro	Oxaprozin	2001q1	Tenex	Guanfacine	1995q4
Dormicum	Midazolam	2000q2	Ticlid	Ticlopidine	1999q2
Drogenil	Flutamide	2001q3	Toradol	Ketorolac	1997q2
Duricef	Cefadroxil	1996q1	Ultram	Tramadol	2002q2
Floxstat	Ofloxacin	2003q3	Unat	Torasemide	2002q2
Flumadine	Rimantadine	2001q4	Urispas	Flavoxate	2003q4
Heitrin	Terazosin	1999q3	Vaseretic	Enalapril+Hydrochlorothiazide	2001q3
Hydrea	Hydroxycarbamide	1995q4	Vasotec	Enalapril	2000q3
Lariam	Mefloquine	2002q2	Viroptic	Trifluridine	1996q2
Leponex	Clozapine	1997q4	Voltaren	Diclofenac	1995q3
Lodine	Etodolac	1997q1	Zantac	Ranitidine	1997q3
Losec	Omeprazole	2002q4	Zavedos	Idarubicin	2002q3
Mevacor	Lovastatin	2001q4	Zestoretic	Hydrochlorothiazide+Lisinopril	2002q2
Mexitil	Mexiletine	1995q2	Zestril	Lisinopril	2002q2
Mutamycin	Mitomycin	1995q2	Ziac	Bisoprolol+Hctz	2000q3
Myambutol	Ethambutol	2000q2	Zovirax	Aciclovir	1997q2