

CAREERS

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DARIO PIGNATELLI/BLOOMBERG VIA GETTY

from academia (or in it, if you're one of the few fortunates). I've gathered evidence from junior researchers who have worked in my lab, and from interviews with and a survey of former postdocs that further support my advice. Industrial employers from leading research-intensive companies in Denmark, to whom we presented these results, told us that they prefer candidates who have completed one term of postdoctoral research.

A postdoc placement is, of course, almost obligatory for an academic-research career — but the unfortunate and often-cited reality is that few tenure-track posts are available anywhere in academic research.

Yet a postdoc is valuable to you no matter what research career you pursue or in which sector you pursue it. You further develop your scientific and research skills and talents by working more independently on original problems, using innovative techniques; and you complement the abilities that you acquired during your PhD programme. In a postdoc role, you take more responsibility for the research; you learn how to manage others and apply for funds; and you are likely to receive greater exposure to a workplace in which many of your colleagues are from different nations. These are highly useful competencies for a research position in any sector.

Does a single postdoctoral stint help you to win an industrial research position? I believe that it does. I have watched junior researchers in my lab advance smoothly into industrial research careers after one postdoc term. Of the roughly 30 postgraduates who have left my lab over the past 11 years for a research job in industry, 21 obtained such jobs after one postdoc. Many of those successful candidates had competed with up to 100 other applicants.

With a single postdoc behind them, young scientists are highly attractive to the scientific community. The Danish industry representatives who attended our presentation of survey and interview results stated unequivocally that they would rather hire scientists who had completed one postdoc at a highly ranked international university than someone who had just finished a PhD. And they reiterated their stance at a round-table discussion in June. But although one postdoctoral stint provides great value, the same cannot be said for two or more. The same industrial employers said that they might lose interest in candidates who have done many years of postdoctoral training.

To be sure, the glut of researchers who have finished postdocs is no different in ►

A stint as a postdoc is beneficial whatever research career students are intending to pursue.

COLUMN

Keep it moving

A postdoc job is good for your career, but don't get stuck in an academic cul-de-sac, says **Søren-Peter Olesen**.

Should you take up a postdoctoral position after earning your PhD? My view is that you should. This is provocative advice in the face of data that clearly substantiate a worldwide oversupply of researchers who have completed such a post. Yet I am not suggesting that you undertake multiple postdocs, as many junior researchers do. Instead, I believe that a single postdoc term will benefit

your career if you want to stay in research.

As director of the Danish National Research Foundation (DNRF) in Copenhagen, I've watched numerous trainees, including those in my own lab, make remarkable progress within a short time when they are exposed to the challenges that a postdoc role provides. These challenges offer an ideal background for rethinking and redefining your career away

► Denmark than it is anywhere else. Their numbers, and the number of non-tenured assistant professors, nearly doubled between 2006 and 2013, reaching 3,598, whereas the number of associate professorships grew by less than 25%, to 4,443. Of these, just 5–10% become available each year. Many people with postdocs work hard on short-term contracts while waiting for a vacant professorship. Most will wait in vain.

Many junior scientists do multiple postdocs, in part to further their dream of a professorship and partly because they see no clear alternative. But it is clear from our survey of and interviews with former postdoc researchers (which we conducted between 2014 and 2015) that aiming for academia through multiple postdocs is unlikely to bring career satisfaction. The 400 participants had done postdocs between 2007 and 2014 at DNRF centres of excellence (research units embedded in Danish universities or research institutions). Of the 20% who now work in industry as researchers or managers, 85% said that they were very or fairly satisfied with their current job. And they reported greater satisfaction with their job security and career opportunities than did those in academia, including researchers currently doing a postdoc.

Yet half of the interviewees and survey respondents consider it unlikely or very unlikely that they will get a non-academic job, mainly because they think that they lack the necessary competencies. Most postdoc researchers whom I have interviewed also believe that they are on the path to a career in academia — though the disheartening truth is that even if you are a great scientist, there is often no place for you there. But it is clear from our survey and interviews that many people do up to three postdocs, increasing the risk that a potential employer, especially in industry, will see them as too specialized.

Ask yourself and your supervisor during your first postdoc whether you should aim beyond an academic career — and demand career advice and mentoring from people who work in relevant research-based industries or in the public sector. You need strong and specific career advice, including exposure to role models with careers outside academia. Only 20% of the postdocs in our survey had received such guidance.

You must control your own career. Don't languish in a sector in which there might be no position for you, even if it seems risky to leave academia. A willingness to take risks is characteristic of a great professional life. As the Danish philosopher Søren Kierkegaard said: "To dare is to lose one's footing for a while. Not to dare is to lose oneself." ■

Søren-Peter Olesen is director of the Danish National Research Foundation in Copenhagen.

UNIVERSITY JOBS

Germany to fund tenure-track posts

Federal government will create 1,000 professorships.

BY AMBER DANCE

German chancellor Angela Merkel and state prime ministers have signed a €1-billion (US\$1.1-billion) agreement to fund 1,000 new tenure-track professorships, in the hopes of retaining and recruiting top academic talent in the nation.

According to the *Nachwuchspakt* ('junior pact'), as the contract is known, the federal government will pay young professors as they work towards tenure, after which state-funded universities will assume financial responsibility.

"It's the first time that the federal government, as far as I know, is investing such a lot of money into the careers of young scientists," says Christian Schäfer of the German Academic Exchange Service in Bonn. The agreement, signed on 16 June, reflects an effort to improve the job situation for young researchers in Germany, where tenure-track positions are rare. Scientists typically work in temporary posts until they are eligible for a faculty spot — usually not until their early 40s, at which point it is difficult to start a non-academic career.

Schäfer and many young researchers say that the agreement is a positive step — but that more needs to be done. "It's better than nothing," says Andreea Scacioc, a structural biologist in Göttingen, who earned a PhD in 2014. "But it's too little."

Every year, about 28,000 PhD and medical students graduate from German universities. There are about 25,000 actively employed professors, according to the German Association of University Professors and Lecturers (DHV). The Society of Junior Professors, a national advocacy group for junior academics, has argued that tenure track ought to be the default entry-level post for junior academics, and DHV officials estimate that 7,500 more professorships are needed to offer young academics a better future.

The pact will run from 2017 to 2032 and involve two major hiring waves, in 2017 and 2019. Universities must apply for funds to set up these professorships. The federal government will fund the first six years of a professor's position, as well as two extra years for those who

earn tenure. But researchers will still need to obtain grant funding because the pact funds will mainly cover their salary. Fifteen percent of the total money will be set aside for universities to develop research career paths — for example, by instituting other kinds of permanent positions.

German universities tend to hire few permanent professors. Those who are hired run a 'mini-department', says Jakob Macke, a computational neuroscientist at the Max Planck-affiliated neuroscience-research centre Caesar in Bonn. The general route to independence has been to perform a *Habilitation* — a sort of second thesis — under a professor's guidance, which qualifies a postdoc for a professorship.

Starting in the late 1990s, German institutions introduced various sorts of junior professorships and group-leader positions. These allow young researchers to skip the *Habilitation* and run their own labs, but they are temporary — and many researchers still do a *Habilitation*. "Because of the perceived insecurity, there are great minds who leave the academic world," says Jens Pöppelbuß, a junior professor of industrial services at Germany's University of Bremen. Other talented scientists decamp for nations that offer more direct career paths.

The *Nachwuchspakt* arose in part from changes to Germany's 2005 Excellence Initiative, which funded graduate schools; 'clusters of excellence' that offered international-scale training and research facilities; and competitive research programmes. The original initiative will expire in 2017, and the new version — also signed on 16 June — will drop its focus on graduate schools and early-career scientists, leaving a hole that the *Nachwuchspakt* will fill.

But Scacioc points out that the pact does not set a quota for hiring women. She fears that it could perpetuate the status quo in which men are more likely to secure professorships, thanks in part to their winning more prestigious awards. Requirements for hiring and tenure will need to be clear and transparent to keep the process fair and to ensure that the best candidates get the positions, says Jule Specht, a personality psychologist at the Free University of Berlin.

"Money from the federal government can only provide some incentives," says Pöppelbuß. "All the different federal states and all universities must commit themselves to establishing more reliable and predictable career paths in academia." ■

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CORRECTION

The Careers News article 'University jobs: Germany to fund tenure-track posts' (*Nature* **535**, 190; 2016) incorrectly identified Angela Merkel as Germany's President. She is, of course, its chancellor.